



Governmental Agencies Represented

Lancaster County Council

*Lancaster County School District
Board of Trustees*

Lancaster City Council

Heath Springs Town Council

Kershaw Town Council

Van Wyck Town Council

Minutes of the Intergovernmental Luncheon Meeting

Lancaster County Historic Courthouse
100 North Main Street
Lancaster, SC 29720

Friday, November 7, 2025

Lancaster County Council Members present were Brian Carnes, Bryant Neal, Charlene McGriff, and Jose Luis. Council Members Billy Mosteller, Stuart Graham and Steve Harper were absent. Lancaster County government staff also present at the meeting were Dennis Marstall, Lancaster County Administrator; Sherrie Simpson, Clerk to Council; Lauren Hill, Deputy Clerk to Council; and Jenna Woods, Communications and Marketing Director. A quorum of Lancaster County Council was present for the meeting.

Lancaster County School District Board of Trustee Members present for the meeting were Melvin Stroble. Board of Trustee Members Casey Cato, Tyrom Faulkner, Eddie Boykin, Courtney Green, Revery Johnson, and Olivia Hann were all absent from the meeting. Superintendent Dr. William Norris and Rodney Graves were present for the meeting. The Lancaster County School District Board of Trustee Members **did not** have a quorum in attendance at the meeting.

Lancaster City Council Members present for the meeting were Mayor T. Alston DeVenny and Tomonica Marsh. City Council Members Jackie Harris, Ronnie Sowell, Kenny Hood, Ashante Miller, and Hazel Taylor were absent. Lancaster City Administrator Steven "Flip" Hutfles and Municipal Clerk Kelli Stevens were present for the meeting. The City of Lancaster **did not** have a quorum in attendance at the meeting.

Heath Springs Town Council Members present for the meeting were Mayor Eddie Moore. Town Council Members Vincent Webb, Peggy Bowers Hopkins, Mayor Pro-Tempore Iva Lee Drakeford, and Deborah Truesdale were absent. Heath Springs Town staff present for the meeting were Wanda Kilpatrick, Town Administrator, and Cathy Simpson, Town Clerk. The Heath Springs Town Council **did not** have a quorum in attendance at the meeting.

There were not any Kershaw Town Council Members present for the meeting. Town Council Members John Connell, III, Michael Cook, Bobbie Faulkenberry, Harvey Truesdale, Danny Williams, and Mayor Mark Dorman were absent. Kershaw Town staff present for the meeting was Christine Keefer, Town Administrator. The Kershaw Town Council **did not** have a quorum in attendance at the meeting.

There were not any Van Wyck Town Council Members present for the meeting. Van Wyck Town Mayor Sean Corcoran, Loyd Fox, Kristen Setzer, and Cassandra Watkins were absent. There were no Van Wyck staff members present at the meeting. The Van Wyck Town Council **did not** have a quorum in attendance at the meeting.

The following members of the Lancaster Delegation were present for the meeting: Honorable Brandon Newton, South Carolina State House Representative.

The following press were notified of the meeting by e-mail in accordance with the Freedom of Information Act: *The Lancaster News*, *Kershaw News Era*, *The Rock Hill Herald*, Cable News 2, Channel 9, and the local Government Channel. The agenda was posted in the lobby of the County Administration Building, on the county website, and at the Historic Courthouse the required length of time.

Call to Order

Brian Carnes, Chair of the Lancaster County Council, called the Intergovernmental Luncheon meeting to order at approximately 12:00 p.m.

Welcome And Recognition

Brian Carnes, Chair of the Lancaster County Council, welcomed everyone to the Intergovernmental Luncheon meeting.

Invocation

County Councilman Bryant Neal led the Invocation.

Approval of the Minutes from the August 15, 2025, Intergovernmental Luncheon Meeting

Melvin Stroble moved to approve the minutes. Seconded by Charlene McGriff. The minutes from the August 15, 2025, Intergovernmental Luncheon meeting were approved by unanimous vote.

Discussion / Action Items

Lancaster County Reimagined 2050: Brainstorming and Future Vision – *Brian Carnes, Chair, Lancaster County Council, and Dennis Marstall, County Administrator*

Prior to the Lancaster County Reimagined 2050 discussion, Dr. Norris Williams, the Interim Lancaster County School District Superintendent, reviewed a PowerPoint presentation that highlighted the School District's accomplishments in 2025. A copy of the presentation is attached as Schedule A to the written minutes in the Clerk to Council's Office.

Brian Carnes and Dennis Mastall reviewed the County's PowerPoint presentation regarding Lancaster County Reimagined 2050: Brainstorming and Future Vision. A copy of the PowerPoint presentation is attached as Schedule B to the written minutes in the Clerk to Council's Office. The group discussed goals they wanted to see accomplished within the next 25 years which included the move from a rural to urban County, new infrastructure, new schools that can handle the pace of the growth, having developers contribute to infrastructure improvements, and showing constituents that the County leaders are listening to their concerns.

Legislative Initiatives and Update

Honorable Brandon Newton explained that the General Session would begin again in January 2026 and also explained that the delegation could provide letters of recommendation for state grants.

Community Roundtable / Jurisdictional Update

Mayor Alston DeVenny, City of Lancaster, explained that the City wanted to see property tax dollars that are collected by the County to benefit the City of Lancaster residents since the two organizations provide shared services.

Wanda Kilpatrick, Town of Heath Springs Administrator, explained that the Town was finishing up the water and sewer SCIIP program and that they were updating the park in downtown Heath Springs.

Christine Keefer, Town of Kershaw Administrator, explained that the ADM plant in Kershaw had closed its doors, that the Town hosted a Transportation Sales Tax town hall meeting for the Countywide referendum, that the Town partnered with the County Coroner's office for the burial of unclaimed remains service, and noted that their Capital Improvement Plan (CIP) study was scheduled to start soon.

Melvin Stroble, Chairman of the Lancaster County School Board of Trustees, noted that they were beginning their search for a new Superintendent, that new security measures were put in place, and that the School District's report card was out.

Brian Carnes, Lancaster County Council Chairman, explained that he was working on meeting one-on-one with the County's elected officials to discuss their needs.

Dennis Marstall, Lancaster County Administrator, highlighted that Target and Costco had recently opened in Indian Land, that Animal Control services were now under the Animal Shelter, that Council approved a 9-month residential development moratorium, that the Transportation Sales Tax referendum failed, and that the County and City would be hosting a Christmas event that included an ice-skating rink.

Announcement of Future Intergovernmental Meeting Dates for 2026

Brian Carnes, Chair of the Lancaster County Council, thanked everyone for coming to the meeting and he reviewed the proposed meeting dates for the 2026 Intergovernmental Luncheon meetings.

Adjournment

Jose Luis moved to adjourn the meeting. Seconded by Melvin Stroble. The motion to adjourn passed unanimously. There being no further business to discuss, the Intergovernmental Luncheon meeting adjourned at approximately 1:00 p.m.

Respectfully Submitted:



Lauren Hill
Deputy Clerk to Council,
Lancaster County

Schedule A



LANCASTER
COUNTY
**SCHOOL
DISTRICT**
*Putting our
children first*

2025 State of the District

OCTOBER 28, 2025

1

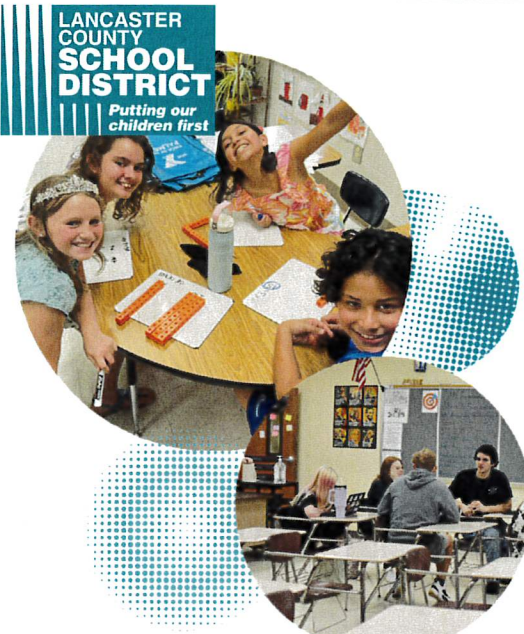
One Lancaster:

One District,
One Mission,
One Community

Dr. Raashad Fitzpatrick

Superintendent, Lancaster County School District

2



The Essentials

- 15,500 Students
- 2,145 Employees, 1,166 Teachers
- 7 Elected Board Members
- Diverse student population
 - 76+ languages spoken across county (state data reference)
- Communities Served
 - Buford
 - Indian Land
 - Kershaw
 - Lancaster
- Buses Travel 1.5 Million Miles Per Year
 - 6 trips to the moon
 - 60 times around the earth
- Meals Served Each Per Year
 - Lunch = 1,413,556
 - Breakfast = 516,235
 - After School Snacks = 23,003

3

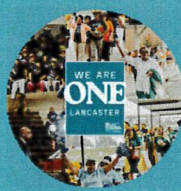
Who Are We (Staff)



54%
TEACHERS



26%
CLASSIFIED STAFF



12%
**CAFETERIA
MAINTENANCE
TRANSPORTATION**



6%
**ADMINISTRATION
(SCHOOLS &
DISTRICT)**

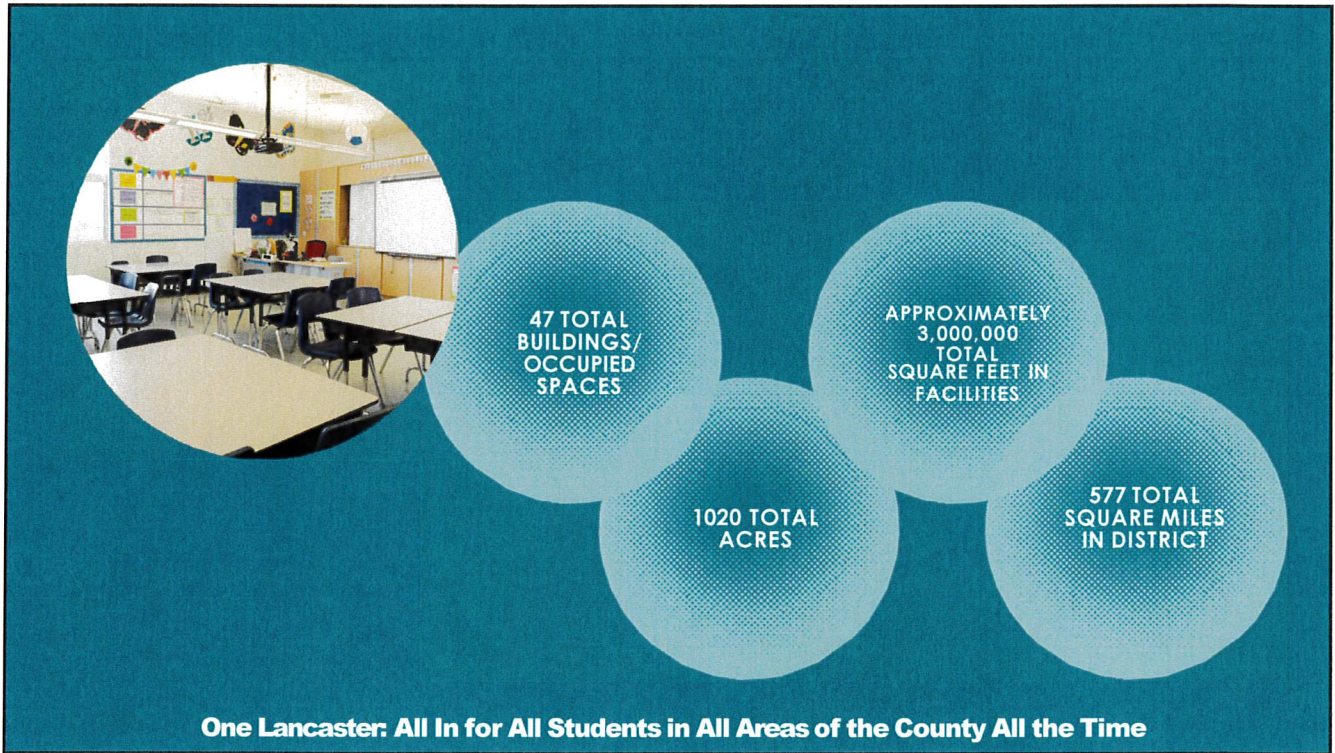


2%
**PART-TIME
EMPLOYEES**

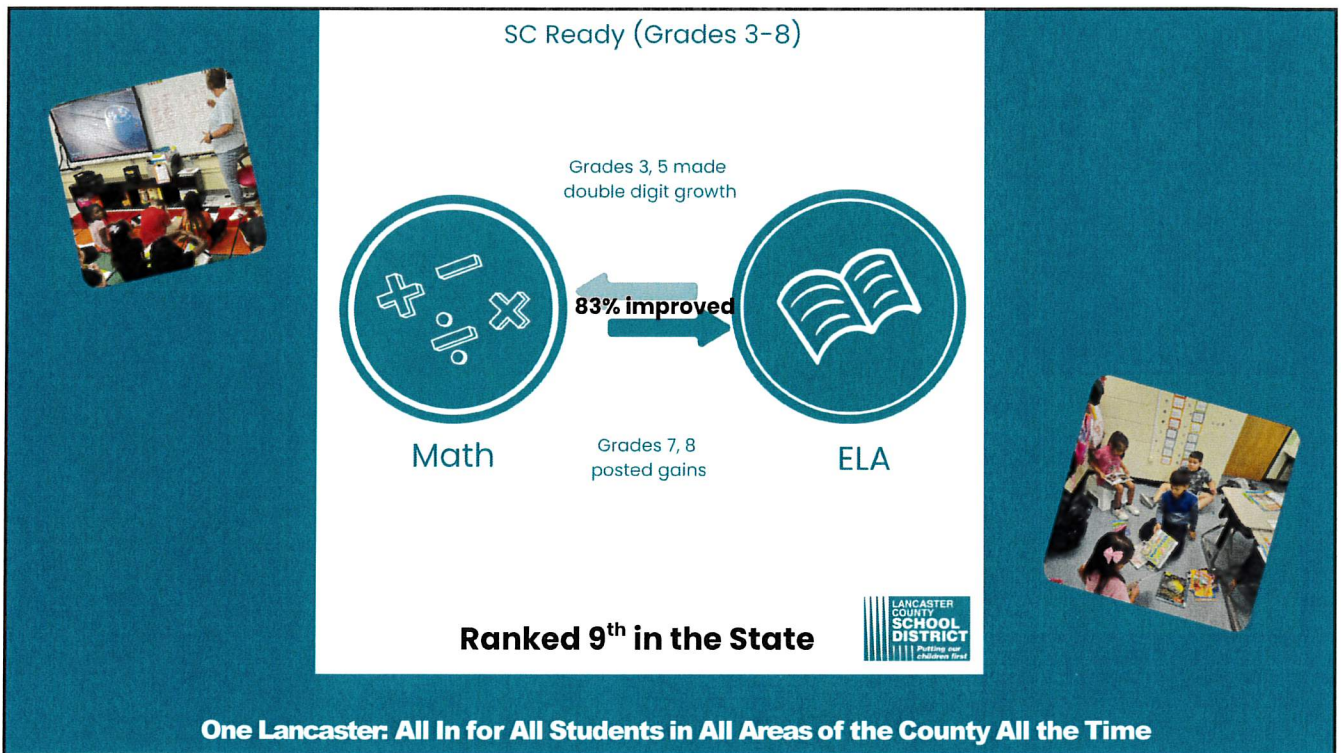
35%
**TOTAL STAFF MEMBERS
ARE DISTRICT LEVEL STAFF**

- ADMINISTRATION
- CLASSIFIED
- CERTIFIED

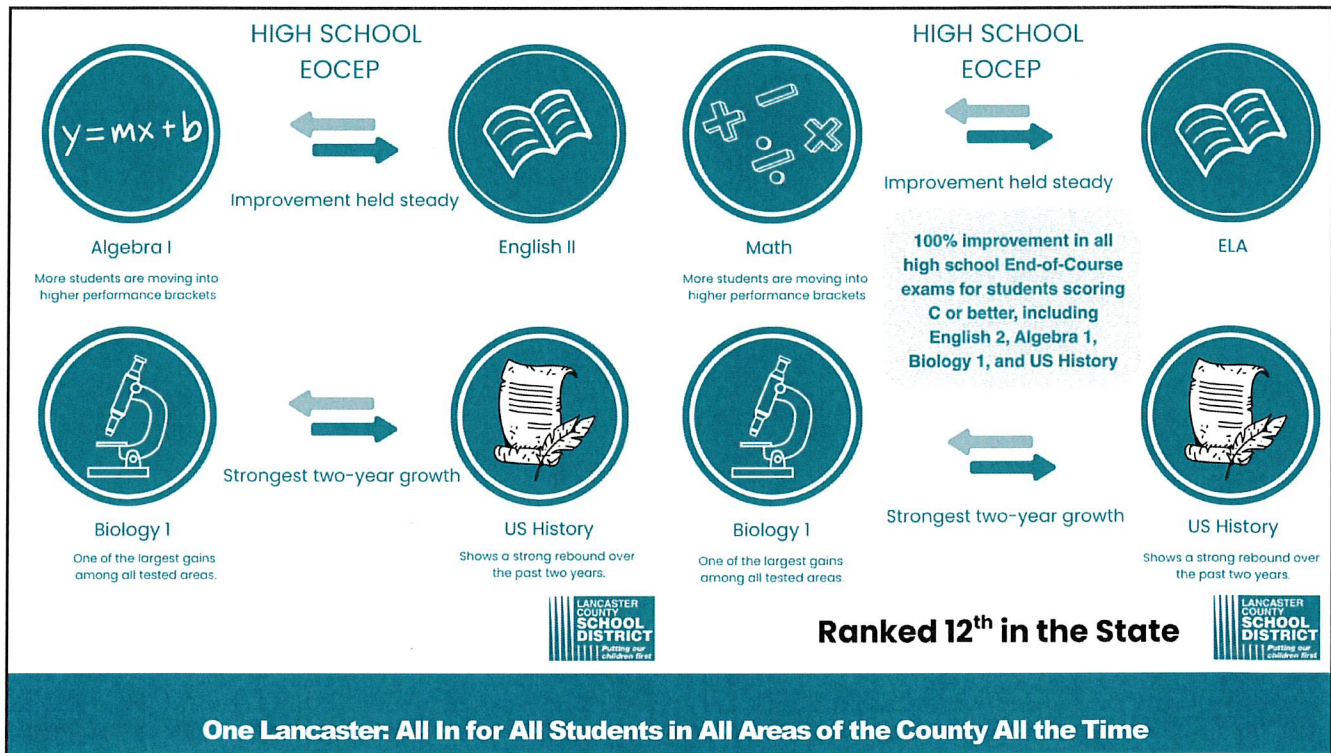
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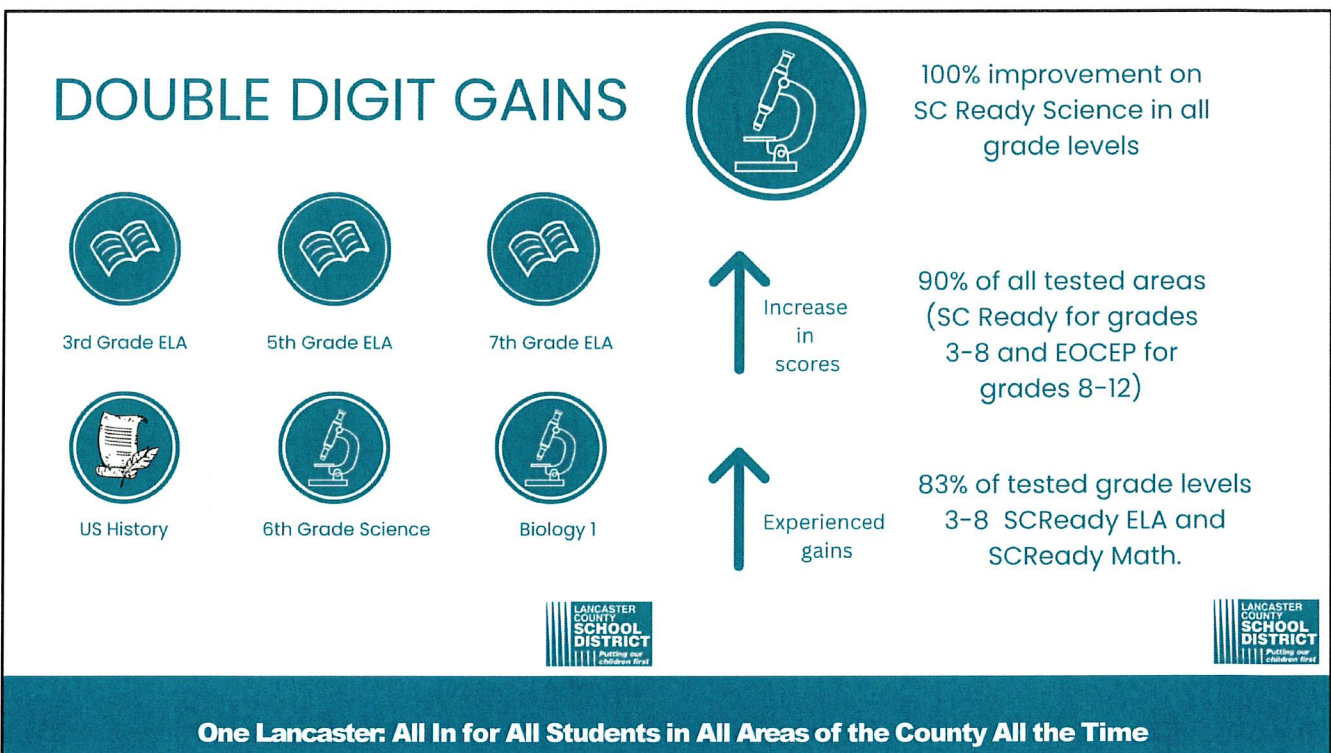
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6



7



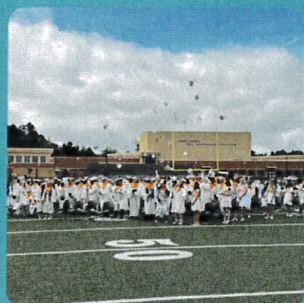
8

WIN

What Is Next:
Preparing students for
their futures through
innovative teaching and
strong support.

WIN

What's Important Now:
Staying present
and committed to
excellence in each
moment.

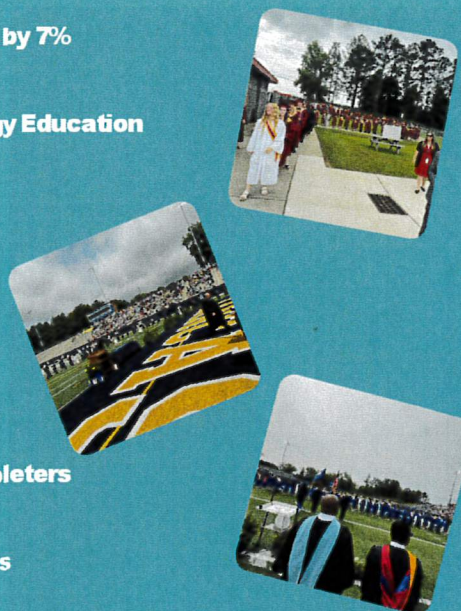


WIN

**Why It's
Necessary:**
Understanding the
profound impact
our work has on
the lives of
children and
families.

9

- **Increased AP Participation by 53%, Increased Passage Rate by 7%**
- **Increased Number of Students in Dual Enrollment by 208**
- **Increased the Number of Students in Career and Technology Education**
 - **71% received certifications**
 - **Increased Work-Based Learning Experience by 25%**
 - **Increased Career Completers by 11%**
- **31 AP Scholars**
- **AP expansion – added Human Geography**
- **578 dual enrollment students**
- **71 associate degrees, 3 dual associate degrees**
- **Expanded CTE pathways: AVID, ProTeam, Dual Credit Completers**
- **87.6% graduation rate – highest in LCSD history**
- **Hundreds of students awarded Hope, Life, Palmetto Fellows**
- **Over \$16 Million in Scholarship Awards**



One Lancaster: All In for All Students in All Areas of the County All the Time

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Career and Technology Offerings

Pathway	Teacher(s)	Level 2 Course and Certification/Poles	Level 3 Course and Certification/Poles	Level 4 Course and Certification/Poles
Accounting	Alfaro, Tammy	Accounting 2 - OSMA 10	Advanced Personal Fin. - MSE A10	NA
Agriculture	Young, Aidi	Ag Science - OSMA 10 1 pt	Forestry Plant Science - KCEV 2 pts	Bridge & Strain Cert 1 3 pts
Architectural Design	Bethin, Jinhua	OSMA 10 - General 1 pt	OSMA 10 or You Science CAD 1 pt	You Science CAD 2 pts
Audio/Video Technology	Remick, Troy	OSMA 10 1 pt	You Science TV Broadcasting 1 2 pts	Adobe Premier 2 or 3 pts
Automotive	Catto, Eason	OSMA 10 1 pt	SP2 1 2 pts	SP2 1 2 pts
Automotive Collision	Watersburg	Painting & Refinishing - SP2 Pollution Prevention 1 2 pts	Structural & Non-Structural SP2 Shop Safety/	Mechanical & Electrical - Car Advanced Auto Collision
Biomedical Science	Townsend	Human Body Systems	Medical Sterilization	NA
Building Construction	Halliday	BC 2 - OSMA 10	BC 1 - TEO	BC 4 - NCCER
Building Construction	Gray	OSMA 10 1 pt	BC - NCCER Core 1 3 pts	NCCER - Finish Carpentry 3
Building Construction	Holton	BC - NCCER Core 1 3 pts	BC - NCCER Carpentry 2 2 pts	Carpentry 2 - NCCER 1 3 pts
Business Admin Services	Bryon, Tim	Admin Support Tech - 433 MOS 1 2 pts	Professional Leadership & Desktop - OSMA 10 1 pt	BC Cosmetology License 1 3 pts
Carpentry	Swadlow, Bruce	Carpentry - OSMA 10 1 pt	Carpentry 2 - Finish 1 1 pt	Carpentry 2 - Present 3 pts
Cosmetology	King, Shamela	Barbicide 72hrs	Cosmetology 2 - Salon Suite Manager 3 pts	FF2 - 1403
Culinary Arts	Hawkins, Dominic	Culinary 1 - SAN Safe Food Handler 1 pt	Culinary 2 - SAN Safe Manager 3 pts	FF2 - 1403
Event Planning	Ryder, Renee	US - 7008	FF2 - 1403	NA
General Management	Horne, Langley, LaJ Johnson	Business Management/Entrepreneurship - You Science 1 point	Workplace Comm - OSMA	NA
General Management	Regan	Entrepreneurship & Small Business Cert (Certport)	You Science	NA
General Management	Nunery	Accounting 1 - OSMA 10 1 pt	Information Bus. - 168 Entrepreneurship & Small Bus Cert 1 2 pt NA	NA
Health Science	Markhal, Malinda	HSD - OSMA 4 Shop the Board 1 2 pts	Medical Term - National HS Exam 1 2 pts	Clinical - CET, CCNA, HIPAA 3 pts
Horticulture	Worthing, Samantha	OSMA 10	Pesticides License	Floriculture KEY
Horticulture	Sharp	WHS to Hort - OSMA 10 1 pt	Turf and Lawn 1 NA	Floriculture - Floral Design 1 3 pts
Information Technology	Lafair, Daphne	Programming 1 - None	Programming 2	NA
JROTC	Alfaro, Thomas, Brown, Mark	JROTC - OSMA 10 1 pt	ADVA 1 3 pts	ADVA 1 3 pts
Law Enforcement Services	Hayward, James	Law Enforcement - Monmouth Employment 1 pt	Emergency Telecommunication Cert 1 1 pt and You Science Indus	First Aid - CPR - AED 2 pts
Mechanics	Ryder, Renee	OSMA 10 1 pt	Funish Training 1 pt	Thru of CNC 1 2 pts
Marketing Communications	Baker, Amanda	Advertising - OSMA 10	Digital Media Marketing - Student Social Media Marketing Cert	NA
Marketing Communications	Powley, Caroline	Advertising - OSMA 10 1 pt	Image Editing - TOSA Photoshop 2 pts	NA
Plant & Animal Science	Soler	Animal Science - Science Fundamentals	Teacher notes to check v Worthen	Small Animal Care - Elanco Veterinary Medical Applications
Recreation & Investments	Gray	OSMA 10	OTECB	NA
Sports Medicine	Mullinger, Robyn	Sport Med 2 - Shop the Board 1 pt	Sports Med 3 - BLS CPR 1 2 pts	NA
Welding Technology	Robinson	OSMA 10 1 pt	Funish 1 3 pts	Welding Cert 1 3 pts



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Academic Initiatives

- **PLCs (Professional Learning Communities)**
- **Data-Driven Planning and Decisions**
- **Academic and Instructional Coaching**
- **Standards-based Curriculum**
- **Equal Access to Curriculum and Resources**
- **MTSS (Multi-Tiered Systems of Supports)**
- **Instructional Learning Walks**
- **Induction Teacher Mentor Program**
- **Teacher Forum**
- **Expansion of Early Learning (3k and 4k)**
- **Focus on Literacy and Numeracy**



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Academic Challenge Teams

- **Buford Middle School**
 - Small School Season Champion
- **Indian Land Middle School**
 - Undefeated OEC Large Middle School Academic Challenge Season Champions; OEC Large Middle School Academic Challenge Tournament Champions
 - South Carolina Division 1 Middle School Academic Challenge State Champions
 - 4th place at the 2025 Junior National Academic Championship
- **Andrew Jackson High School**
 - Smaller division high schools, (1st runner up)
- **Indian Land High School**
 - Won regionals and were 3rd in state last year (2025)
 - Won state in 2024
- **Indian Land Intermediate**
 - South Carolina - Region 2 - Math Nation's Test Yourself! Challenge Champion



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Fine Arts

- 41 students selected for region 3 honor band
- 3 students selected for SCBDA All State Band
- 30+ choir students selected for SCMEA All State and/or ACDA All State Choir
- Kevin Perry - Finalist for Best Actor - Blumenthal Blumey Awards
- Three schools earned superior with distinction at the SCBDA State CPA
- Three Schools earned superiors at SCMEA Choir CPA
- ILHS Marching Band (5A Finalist and 6th Place @ State Championships)
- Three schools received ABC Grants (South Carolina Arts Commission)
- Two schools received DAP Grants (SCDE)
- One school received the AEP Grant (SCDE)
- White Knoll Silver Invitational Band Competition
 - Andrew Jackson finished 1st in Class 1A with the highest score in class in each category
 - Lancaster High School finished 5th in Class 3A
 - Indian Land finished 3rd in Class 7A



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Olde English Festival of Bands

- Andrew Jackson - 5th place in Class 1A
- Lancaster High School - 3rd place in Class 2A
- Indian Land High School - 5th place in Class 5A and 4th place overall (25 bands competed)

*Buford High did not compete at Olde English Festival of Bands. They competed on October 11th at The Tribe Invitational in Cheraw and took home 1st place



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Athletic State Championships Upper/Lower State Championships

State Champions

- LHS Boys Basketball
- AJHS Girls Basketball
- LHS Wrestling – Nichya Pemberton
- BHS Wrestling – Nate Gardner



Upper/Lower State Champions

- AJHS Boys Soccer
- ILHS Boys Volleyball
- BHS Wrestling



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Career Center Awards



Andrew Jackson High School
 Mary Margaret Flowers- FFA State Degree
 Colby West- FFA State Degree
 Avery Bradley- American FFA Degree
 AHS Equine Team- 2nd place in the State comp.
 Buford High School
 Addison Jenkins- 1st place in State HOSA
 Photography comp.
 3rd place SC Anatomage Tournament: Kaleb Boykin
 Jadon Reid, Hannah Davis, Aubrey Kneibel
 4th place SC Anatomage Tournament: Caroline Pylar
 Addison Jenkins, Raina Rasch, McKentle Sherill
 Lela Nunery- 2nd Place Regional FFA Public Speaking
 Sophia Parina- 2nd Place Regional FFA Creed Speaking
 Tinsley Oliver- 2nd Place State EMT comp.
 Jadon Reid- 5th place in State HOSA Public Speaking
 Aubrey Kneibel- Bronze Level for Barbara James Recog. (Service Learning)
 Hannah Davis- Bronze Level for Barbara James Recog. (Service Learning)
 Jadon Reid- Bronze Level for Barbara James Award
 Indian Land High School
 FFA- 3rd Place, State Turfgrass Competition
 Xavier Brunet- SkillsUSA State Champion in
 Machine Tool Technology
 Addie Thielke- 2nd Place in State EMT Comp.
 Vinny Amore- 2nd Place State Firefighting comp.
 Dylan Effren- 3rd Place State Firefighting comp.
 Lancaster High School
 Jamari Grier- State Champion in Early
 Childhood Competition
 Caleb Baker- State Champion- Firefighting comp.
 Cali Adana, Esmeralda Garcia Gamboa, Lady Varragan
 Destiny Custino- 4th place State HOSA Medical innovations Comp.
 LCSD Career Center
 American Culinary Federation National Certification for
 Culinary Program- Reaccredited
 1619 Students- Up from 1580
 822 Concentrators- Up from 702
 575 Students Completed a CTE Program at the CC- Up from 410
 Student earned 1165 State or National CTE Certifications- Up from 1088
 180 Students participated in some type of Work Based Learning Activity (internship)- Up from 138

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Region and Conference Awards

Elementary, Middle, and High

- **Athletics**
- **Academic Challenge**
- **Fine Arts**
- **Career Center**



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Listening to Voices

Student Voice

- Inter-High Council
- Surveys

Teacher Voice

- Teacher Forum
- Surveys

Parent Voice

- Superintendent's Advisory Committee
- Surveys

Community Voice

- Community Forums
- Superintendent's Advisory Committee
- CRC Committee



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Climate and Culture

Climate Survey

- Parent, Teachers, and Students satisfied with the learning environment increased
- Parents, Teachers, and Students satisfied with the social and physical environment increased
- Parents, Teachers, and Students satisfied with home-school relations increased

Discipline (Through October 15)

- Fighting and Violent Incidents Decreased
- Expulsions Decreased



One Lancaster: All In for All Students in All Areas of the County All the Time

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Teacher Recruitment & Retention

- **Teacher retention above state average**
- **New induction & mentoring programs**
- **Surveys show improved trust, transparency, professional growth (ranging from 4–119% in the following domains)**
 - Professionalism in School and District
 - Effectiveness of Professional Development Opportunities Provided to Staff
 - Support from School and District
 - Addressing Teacher Concerns
 - Satisfaction with Parent and Community Involvement
 - Extent to Which Input is Valued
 - Trust and Transparency in the District



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School Safety & Security

- Emergency drills conducted (fire, intruder, active shooter)
- Weapons detection systems, panic badges, camera upgrades
- Partnerships with Sheriff's Office & law enforcement
- Mental health supports: counselors, vaping prevention, bullying reporting
- See Something/Say Something
- Online Safety System and Instruction on Internet Safety
- Continuous Training
- Bullying/Threat Reporting
 - See Something/Say Something
 - Bullying Tip Line (anonymous)
 - Anti-Bullying Education and Programs
- MTSS (Multi-Tiered Systems of Supports)



One Lancaster: All In for All Students in All Areas of the County All the Time

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Community Engagement

- 'Let's Talk' system for community feedback
- County-wide community forums
- Director of Employee and Community Relations, Rodney Graves
- LCSD 101
- New Partnerships:
 - Plexus Health – to provide Telehealth for students and parents in underserved communities.
 - Lancaster County Parks and Rec – to provide activities for youth in the community
 - Counseling Services of Lancaster County – to provide vape detectors in all middle and high schools
 - Red Ventures – to provide meeting space and idea sharing for professional development of LCSD staff
 - Sylvan Learning Center – to provide academic tutoring for students
 - Waterford – to provide reading instruction to pre-k students at Southside Learning Center
 - Faith-Based Organizations – to help improve communication between the school district and the community
 - Student Services training to EMS and Law Enforcement

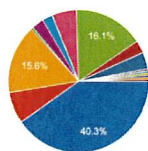


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Communications Survey

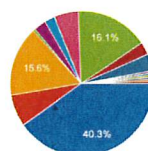
Which source do you visit the most when seeking district information?
211 responses



District Website
 District Social Media (Facebook, Insta...
 School Social Media (Facebook, Insta...
 Other Public or Private Social Media (...
 District Staff Newsletter
 District Connector Newsletter
 District Weekly Update Phone Call
 School Weekly Update Phone Call

1/2 ▼

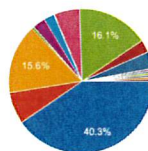
Which source do you visit the most when seeking district information?
211 responses



District Website
 District Social Media (Facebook, Insta...
 School Social Media (Facebook, Insta...
 Other Public or Private Social Media (...
 District Staff Newsletter
 District Connector Newsletter
 District Weekly Update Phone Call
 School Weekly Update Phone Call

1/2 ▼

Which source do you visit the most when seeking district information?
211 responses



District Website
 District Social Media (Facebook, Insta...
 School Social Media (Facebook, Insta...
 Other Public or Private Social Media (...
 District Staff Newsletter
 District Connector Newsletter
 District Weekly Update Phone Call
 School Weekly Update Phone Call

1/2 ▼

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Inter-High School Council

What students valued most

- **Having a real voice**
 - Students consistently reported feeling heard and valued during meetings, and several cited representing their peers as a meaningful responsibility.
- **Cross-school connections**
 - Many students highlighted meeting and collaborating with peers from other high schools as the most meaningful part of the Council. This broadened their perspectives on shared challenges and opportunities.
- **Problem-solving on real issues**
 - Collaboration led to concrete discussions and ideas around student behavior, fights, attendance, and equitable facilities.
- **Sense of impact and momentum**
 - Students noted that the Council surfaced what “needs to be changed or worked on across the schools,” and several observed positive changes already taking root.

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Inter-High School Council

Skills and growth students reported

- Students pointed to growth in leadership, advocacy, teamwork, and understanding of school/district operations, paired with strong ratings on communication and collaboration.

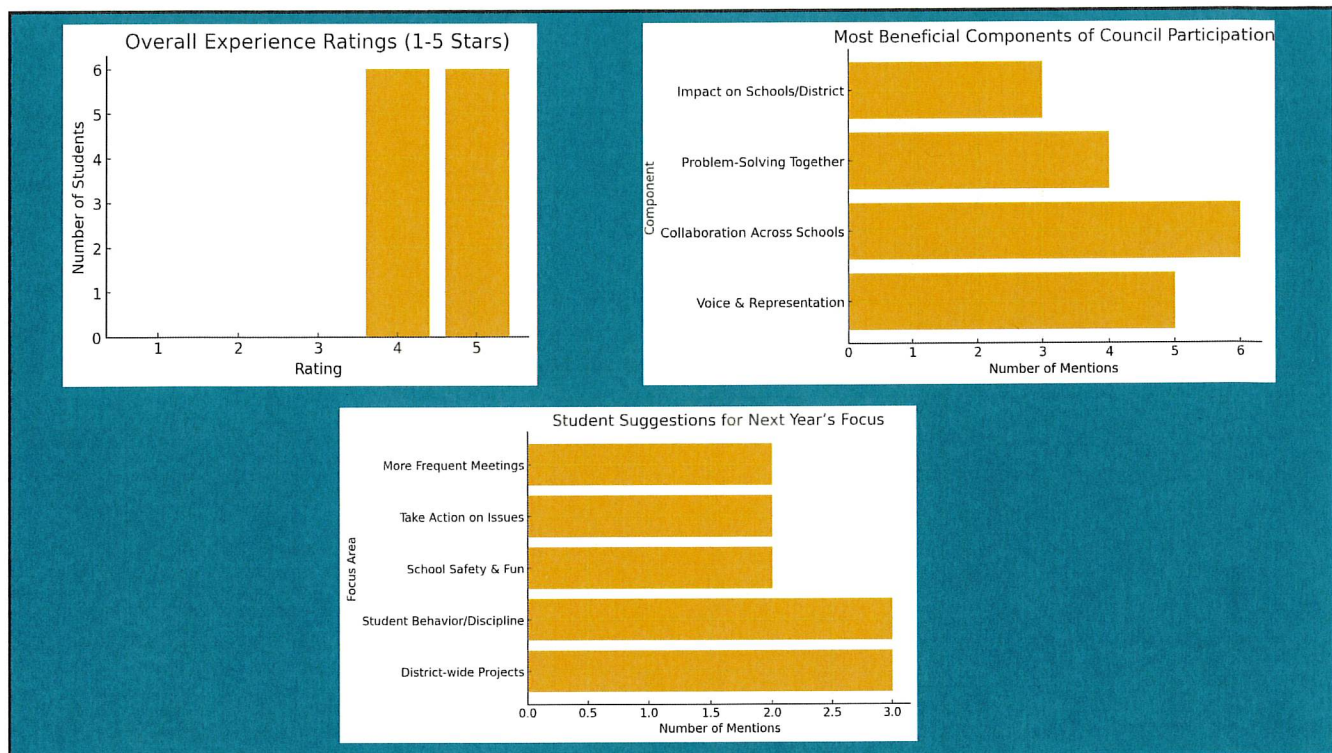
What students want next

- Students asked us to focus on district-wide projects, student behavior/discipline, safety and school engagement, taking action on discussed issues, and more frequent meetings to ensure follow-through.



One Lancaster: All In for All Students in All Areas of the County All the Time

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Closing & Vision

- 'One Lancaster' – All In for All Students, All the Time
- Safety is Paramount
- The Relentless Pursuit of Excellence Will Create A Culture of Continuous Improvement
- Excellence Everyday for Every Student in Academics, Athletics, the Arts, and Activities
- Data-Driven and Student-Centered
- Future Focused by Preparing All Students to WIN (What is Next)

One Lancaster: All In for All Students in All Areas of the County All the Time

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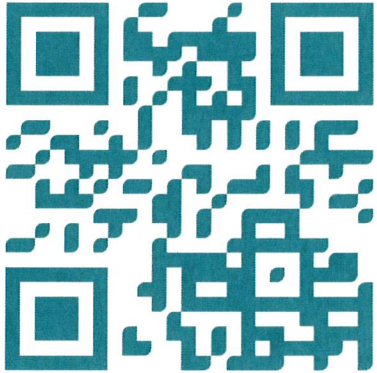


Keep in Touch

Get the latest information and updates about Lancaster County School District

-  300 S. Catawba St, Lancaster, SC 29720
-  803-286-6972
-  <https://www.lancastercsd.com>

Stay CONNECTED





#ONELANCASTER

Schedule B

LANCASTER COUNTY REIMAGINED 2050



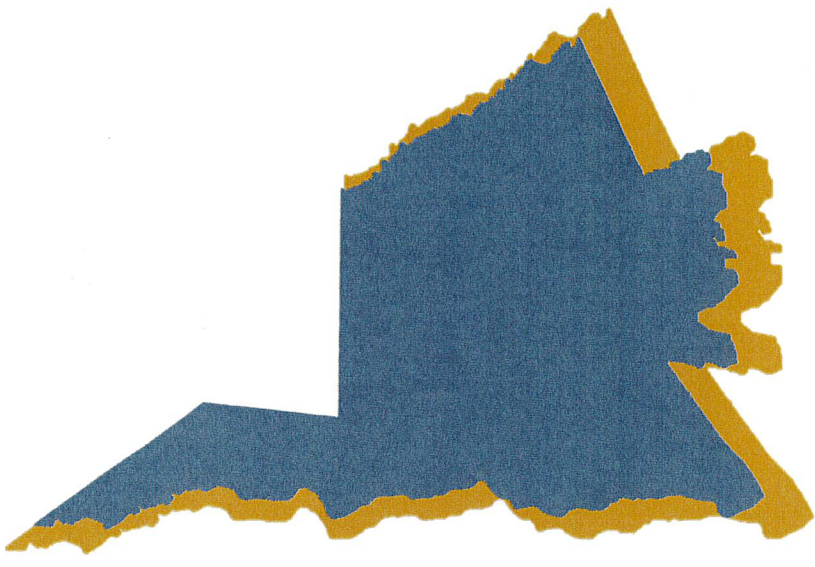
COUNTY OVERVIEW

Covers 549 Square Miles

Current Population: 108,215*

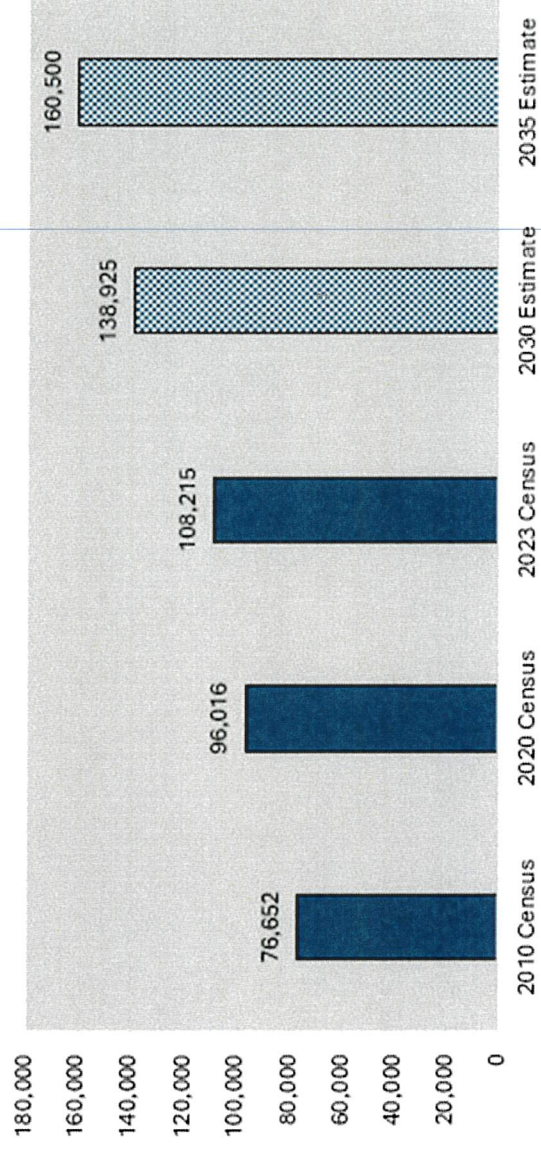
3rd Fastest Growing County in SC

One City and Three Towns



POPULATION TRENDS

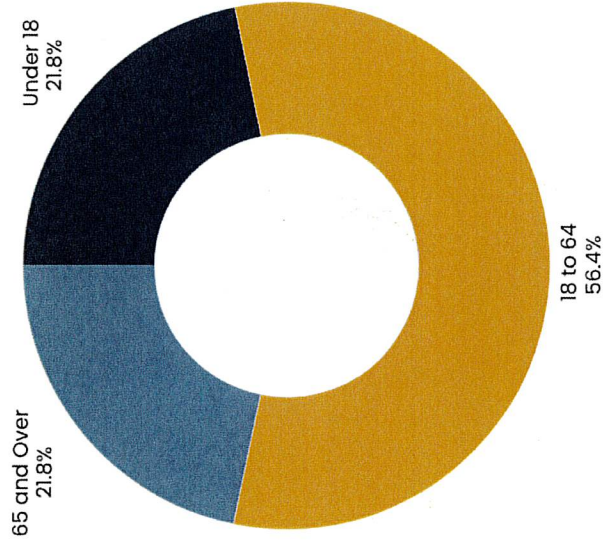
Lancaster County Population



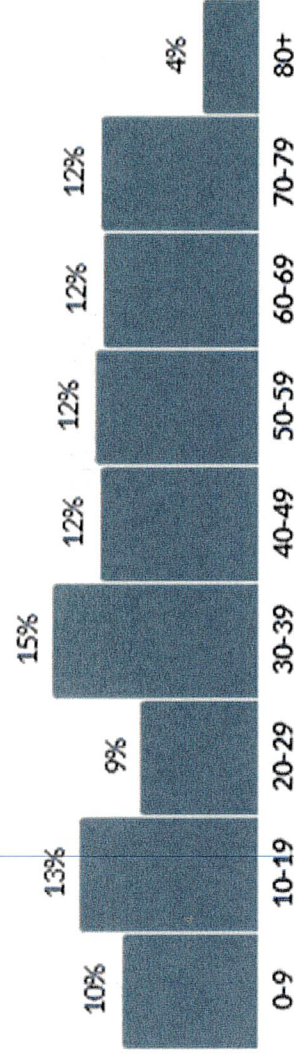
Population by 2050: 192,216

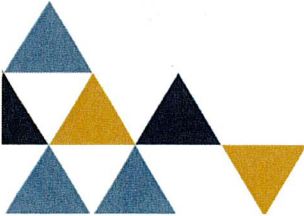
**Charlotte Regional Business Alliance*

POPULATION TRENDS



Population by age range

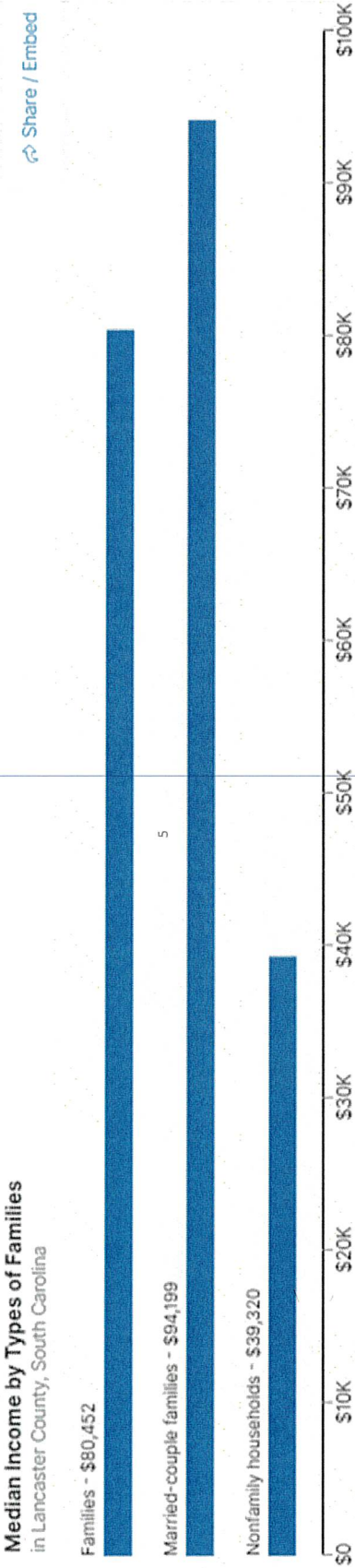




POPULATION OVERVIEW



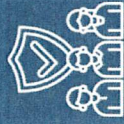
Median Incomes Based on 2024 US Census Bureau



STRATEGIC PLAN

FOCUS AREAS

PUBLIC SAFETY



Examining the factors that shape a community's sense of safety from law enforcement and emergency response to responsible growth that ensures public safety services keep pace with development.

RESOURCE OPTIMIZATION



Emphasizing the importance of maximizing the value of services provided for the taxes paid by Lancaster County residents, ensuring efficiency, accountability, and responsible stewardship of public resources.

QUALITY DEVELOPMENT



Focusing on the overall standard of new growth across the county, ensuring that development enhances community character, supports long term sustainability, and meets the needs of residents and businesses alike.

HIGH PERFORMANCE



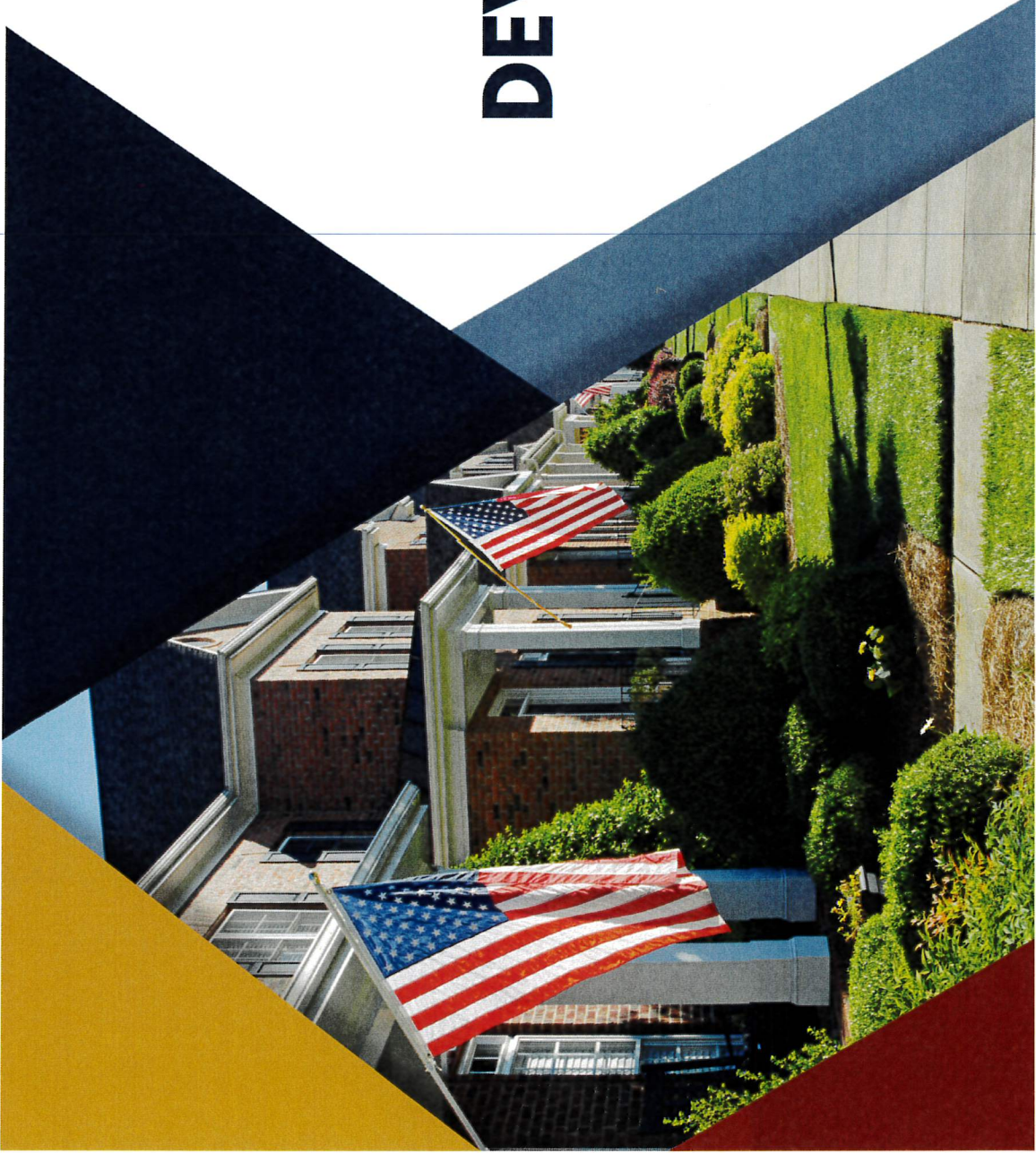
Highlighting the commitment of county employees to delivering exceptional customer service, ensuring that residents and visitors experience efficiency, professionalism, and responsiveness in all interactions.

INFRASTRUCTURE

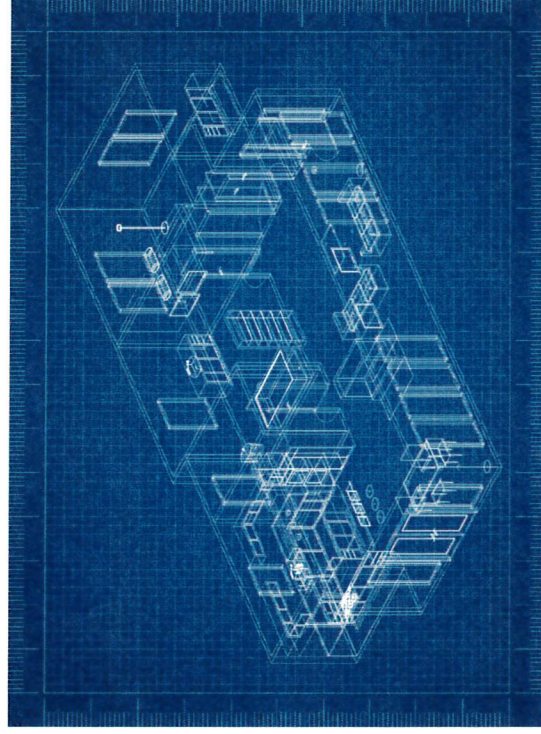


Highlighting the essential role of well maintained streets, reliable public works, and quality recreation opportunities in supporting a community's growth, connectivity, and overall quality of life.

DEVELOPMENTS



HOUSING AND POPULATION DEVELOPMENTS



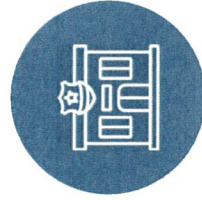
7,000 Housing Units in the Panhandle

10,000 Housing Units in the Southern Part of
the County

MUSC Hospital–Indian Land
Piedmont Medical Center–ED

Additional Retail and Commercial Space

CAPITAL PROJECT SALES TAX THREE AND OTHER DEVELOPMENTS



Detention Center
(repurpose old center or
land)



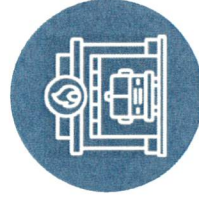
Lindsay Pettus
Greenway
-xpansion



2 New -MS
Stations



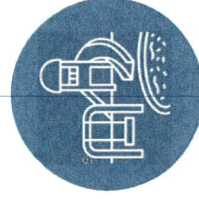
Walnut Creek Park
Field Improvements



Fire Stations, Headquarters,
and Training Facility



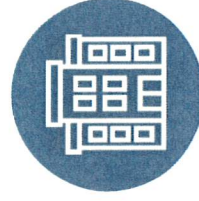
New Airport
-anger



Regional Park



USC - 1 way 9
Pedestrian
Connection



Coroner's Office



USC - 1 Renovated
Nursing Program
Facility



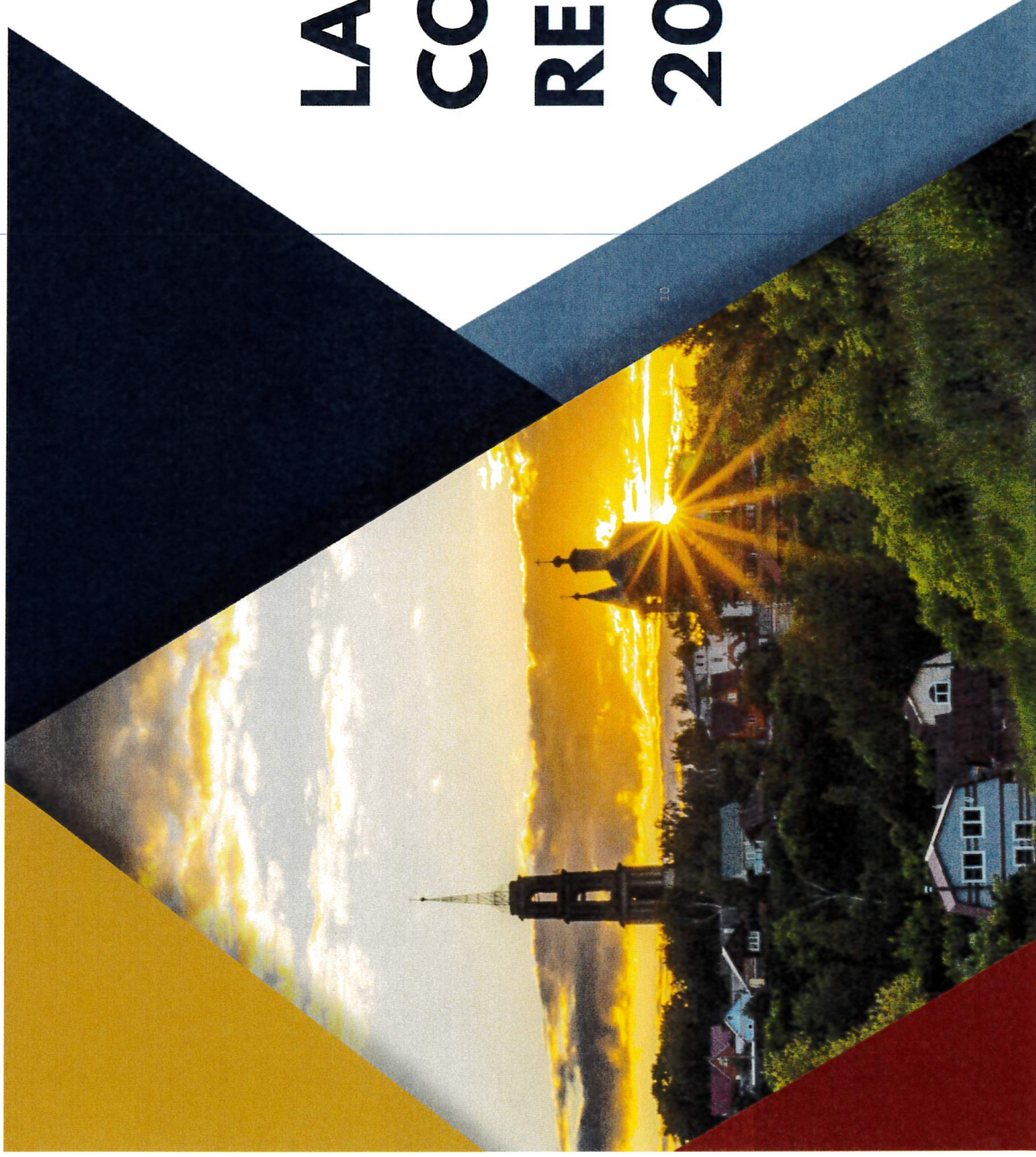
Library



Council on Aging
Indian and Senior
Center



LANCASTER COUNTY REIMAGINED 2050



INPUT

Lancaster County Reimagined 2050



PUBLIC SAFETY

Municipalities
Schools
Other



QUALITY DEVELOPMENT

Municipalities
Schools
Other



RESOURCE OPTIMIZATION

Municipalities
Schools
Other

11



HIGH PERFORMANCE

Municipalities
Schools
Other



INFRASTRUCTURE

Municipalities
Schools
Other